



2025 Board Members' Expenses Report (July to December 2025)

July, September & December 2025 Travel Expenses to attend Board/Committee Meetings in Dubai:

Sr. No.	Description	Name of the Board Member	Expense Description	Total Amount (AED)	Total Amount (USD)
1	Board Member:	Mr Fadel Al Ali	Airfare	11,608	3,160
	Country of Residence:	Dubai - UAE	Accommodation	1,280	348
			Incidental Expenses	168	46
			Total:	13,055	3,554
2	Board Member:	Mr Abdullah Sharafi	Airfare	-	-
	Country of Residence:	Dubai - UAE	Accommodation	-	-
			Incidental Expenses	-	-
			Total:	-	-
3	Board Member:	Ms Julie Dickson	Airfare	74,980	20,411
	Country of Residence:	Canada	Accommodation	27,010	7,353
			Incidental Expenses	1,191	324
			Total:	103,181	28,088
4	Board Member:	Ms Sabine Lautenschlaeger	Airfare	44,595	12,140
	Country of Residence:	Germany	Accommodation	21,301	5,799
			Incidental Expenses	1,581	430
			Total:	67,477	18,368
5	Board Member:	Mr Rupert Keeley	Airfare	58,955	16,049
	Country of Residence:	London, United Kingdom	Accommodation	21,321	5,804
			Incidental Expenses	674	183
			Total:	80,950	22,036
6	Board Member:	Mr Robert Ophele	Airfare	55,090	14,997
	Country of Residence:	Paris, France	Accommodation	19,194	5,225
			Incidental Expenses	253	69
			Total:	74,537	20,290
7	Board Member:	Mr Javan Herberg KC	Airfare	62,830	17,104
	Country of Residence:	London, United Kingdom	Accommodation	21,321	5,804
			Incidental Expenses	626	170
			Total:	84,777	23,078
8	Board Member:	Ms Chua Sock Koong	Airfare	15,770	4,293
	Country of Residence:	Singapore	Accommodation	14,889	4,053
			Incidental Expenses	506	138
			Total:	31,165	8,484
9	Board Member:	Mr Andrew Thomas Procter	Airfare	59,620	16,230
	Country of Residence:	London, United Kingdom	Accommodation	21,321	5,804
			Incidental Expenses	274	75
			Total:	81,215	22,108

Notes:

- (1) There were three Board/Committee meetings held in person (July, September/October and December)
- (2) Travel expenses for Fadel Al Ali relate to official business trips to Bahrain and Muscat. For the Bahrain trip, the cost includes airfare only. For the Muscat trip, the amount reflects 50% of the total cost borne by the DFSA
- (3) Ms Chua Sock Koong did not travel to Dubai for July 2025 Meetings
- (4) The amount in this report is exclusive of claimable VAT
- (5) Incidental expenses in this report include airport transfers, meals, laundry, taxi fares
- (6) General group expenses like Board Dinner/ Hall rental/ Transport to the venue are not included in this report